



Combining equipment health and production systems for increased uptime, production

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Digitalization and Automation in the Oil and Gas Industry – Challenges and Opportunities",
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 120 COUNTRIES	 ~70,000 EMPLOYEES	 \$23 BILLION COMBINED REVENUE*	 125 YEARS OF EXPERIENCE
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Key Challenges for the Upstream Oil & Gas Industry

KEY CHALLENGES

Increase
Capital
Efficiency &
Profitability



35% average recovery

13% average downtime

Minimize
Downtime



\$8B in annual revenue
opportunity per %

50% workforce retiring in
5-10 years

Reduce
Marginal Cost



95% of data collected is never used



Digitize
Knowledge of
Retiring Workforce



Improve Health,
Safety and
Environment



Find Productivity Gains
Hidden in Data &
Workflow Silos

Advice for Digitalization

1. Think business, think technology
2. Think how, think what
3. Think old, think new
4. Think make, think buy
5. Think big, start small

How to define a Digitalization Roadmap



- Use cases derived from valuable business outcomes define digital roadmap
- Need to balance achievability with aspiration
- Reuse of components required
- Always compare to checklist
 - Span organization, assets
 - Cross functional governance
 - Break traditions
 - Redefined workflow/automation
 - Defined outcome

Framework for Digitalization in Oil & Gas Production (I)



Understand the Past

Analyze historical information

Key elements

- Data quality
- Virtual meters
- Analytics
- Visibility (single version of truth) across the O&G value chain
- Root cause analysis
- Capture lessons learned



Monitor the Present

Detect anomalies and promptly evaluate corrective action

Key elements

- Data quality
- Virtual meters
- Real-time Analytics
- Early anomaly detection
- Alerts
- Recommendations
- Visibility (single version of truth) across the O&G value chain
- Root cause analysis



Predict & Optimize the Future

Forecasting/Optimization

Key elements

- Probabilistic Forecasting
- What-if Analysis Capabilities
- Optimization Capabilities
- Recommendations

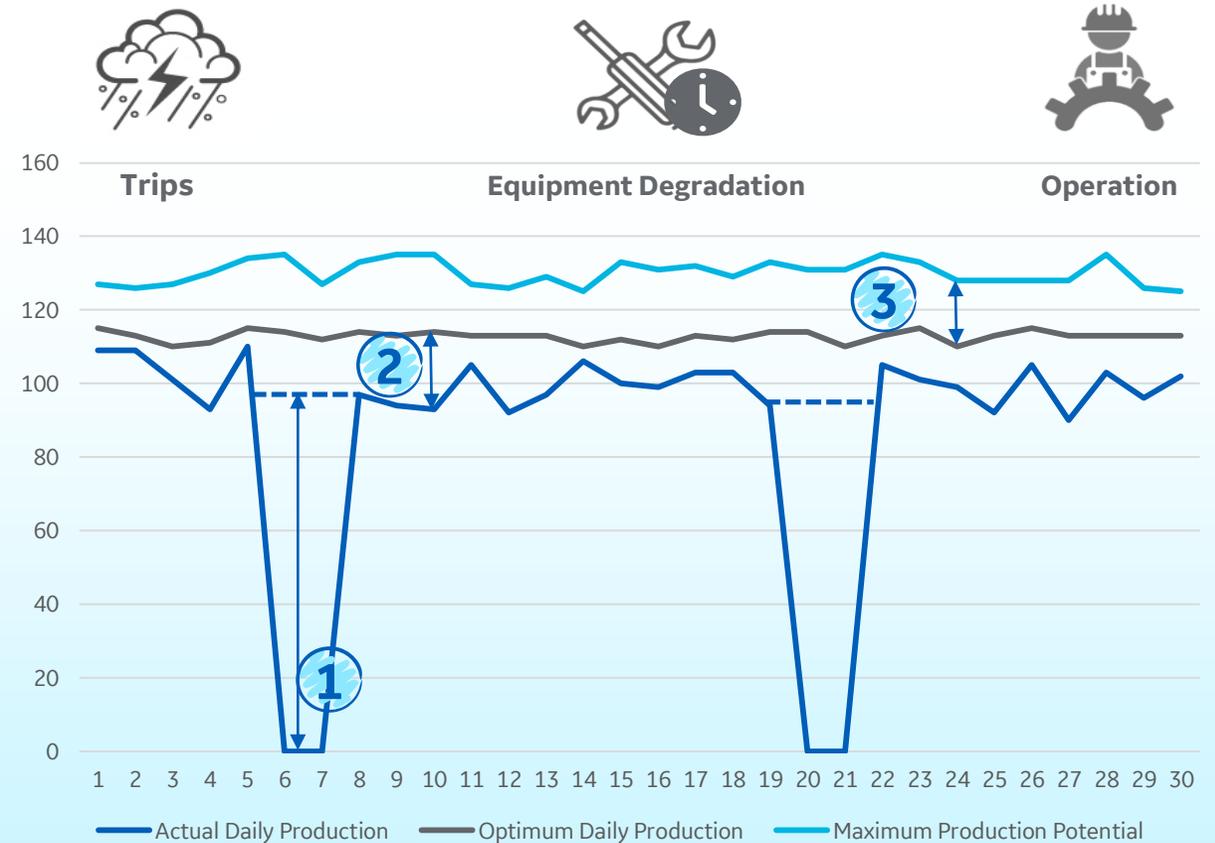
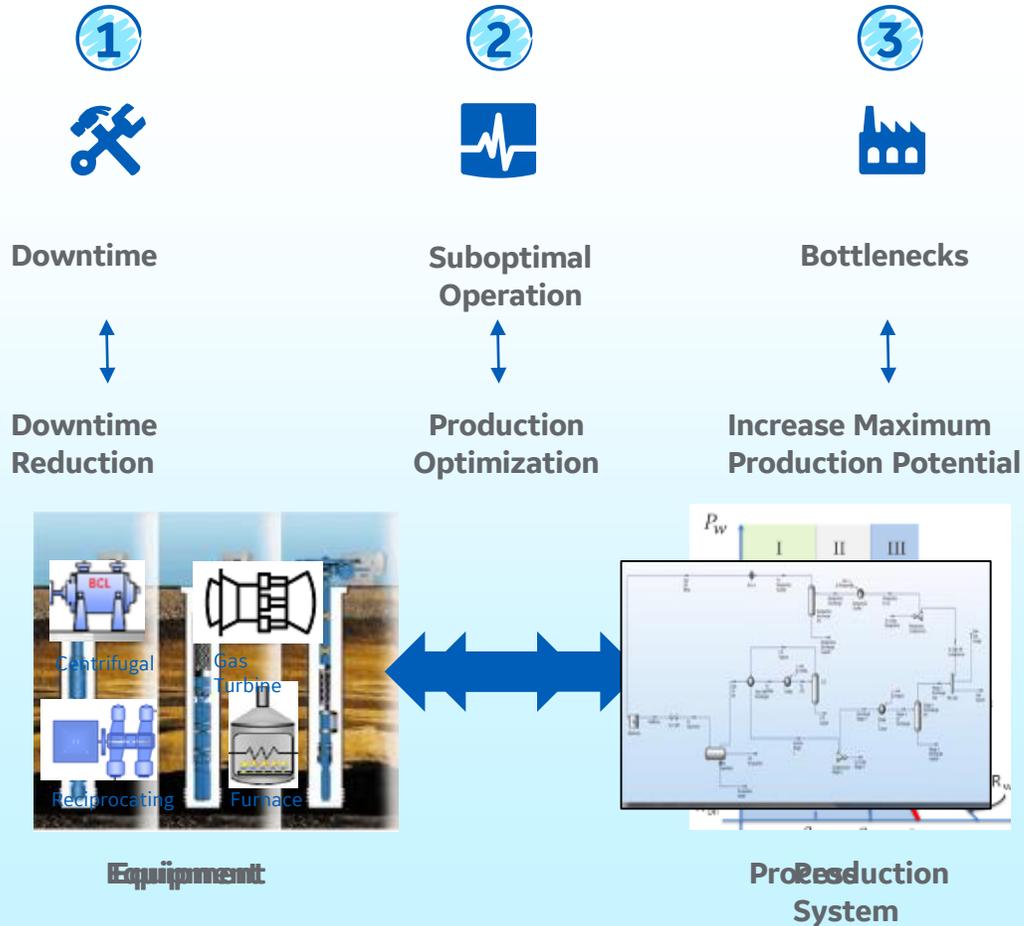
Understand & Learn

Real-time Monitoring

Predict
Optimize

Outcome: Better visibility, Early problem detection, Optimal response

Framework for Digitalization in Oil & Gas Production (II)

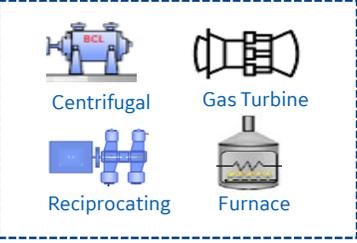


“70% of unplanned downtime comes from improper operation versus equipment degradation”

Automation & Control: Combining equipment reliability and process

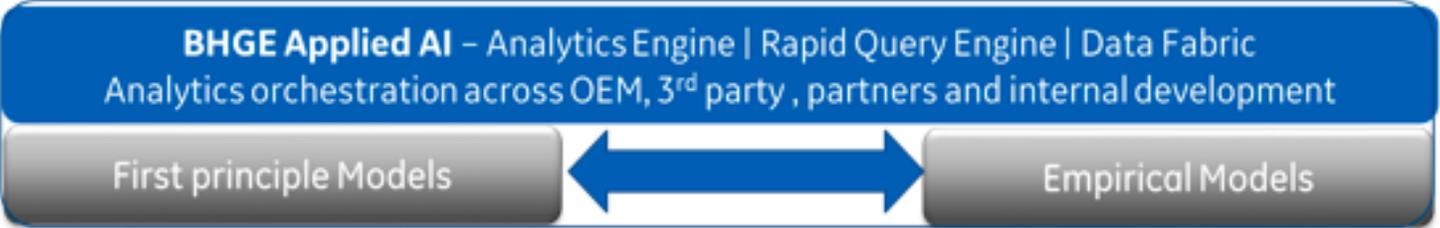
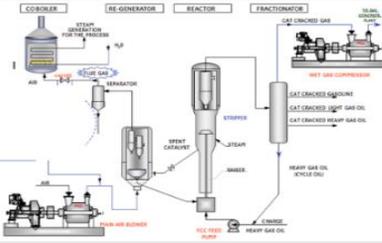
Key Building Blocks

1 Asset degradation & Anomaly detection



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2 Process Simulations



Outcomes

- Increase revenues
- Decrease energy expenses
- Decrease non energy expenses

Each new disruption is more disruptive than the previous one!

Rate of adoption

1985 1990 1995 2000 2005 2010 2015 2020

Mobile

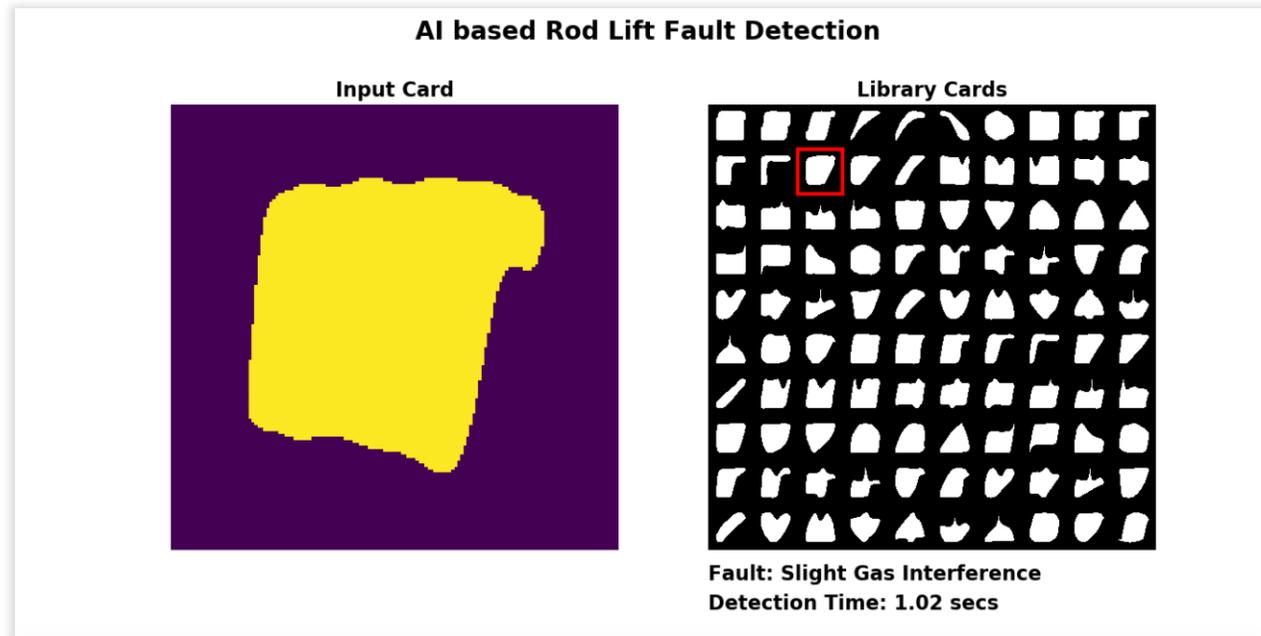
AI

PCs

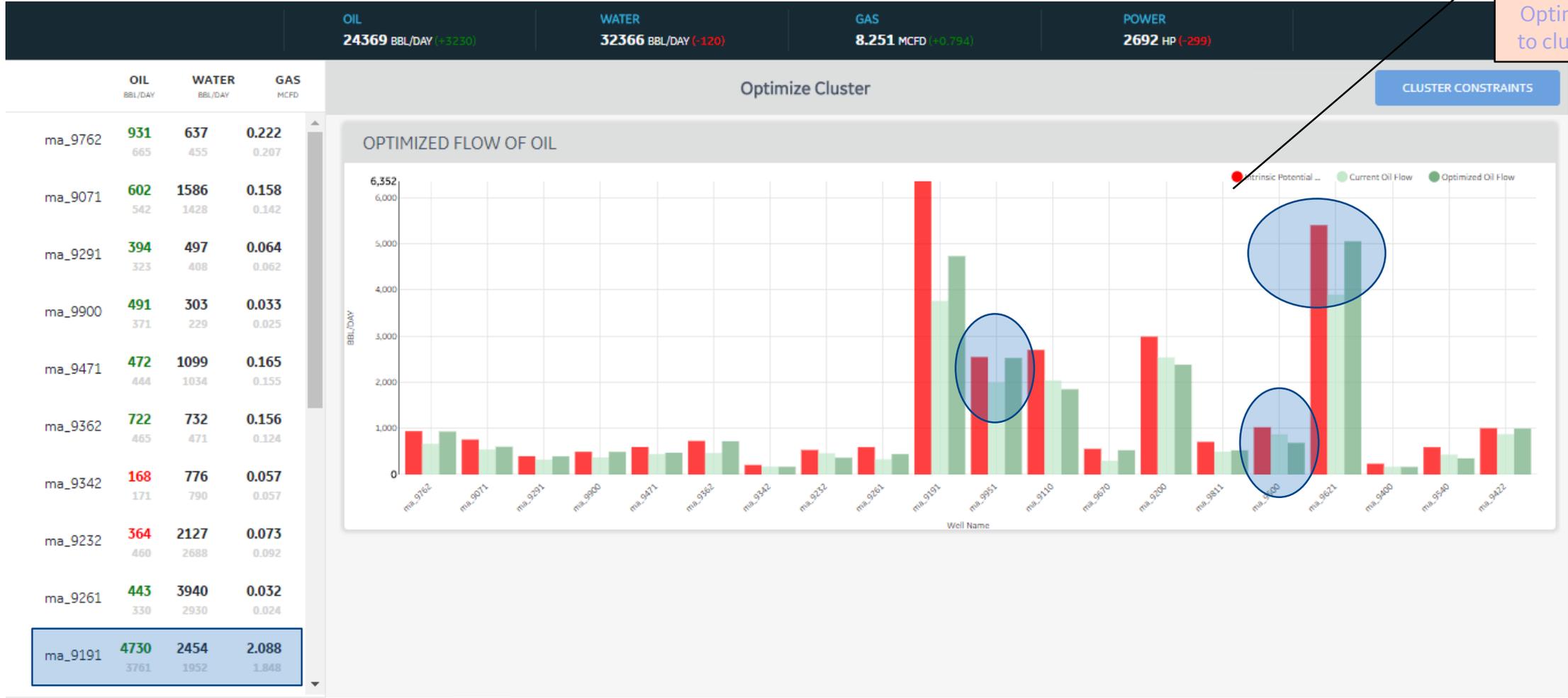


RLS Dynacard Pattern Matching

- Millisecond level automatic fault identification for known faults
- AI learns from human expert for unknown faults... and packages, distributes “expertise” to all sites instantly



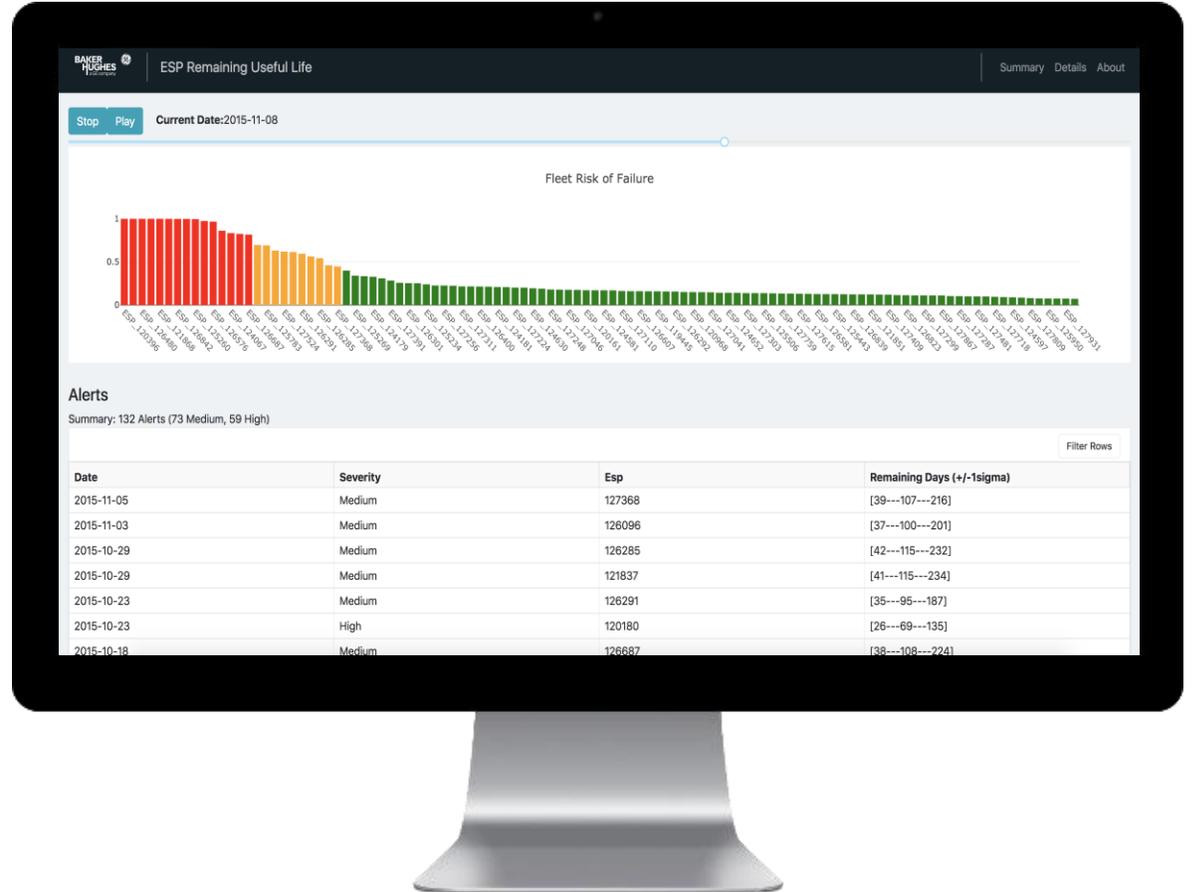
Multi-Well Optimization



Multi-well Optimization subject to cluster constraints

ESP Remaining Useful Life Estimation

- Upstream Production Optimization has traditionally been constrained by unexpected downtime, often caused by equipment issues
- AI is being used to overcome this limitation, so *equipment health-aware* production optimization is now viable



Multi-Well Optimization

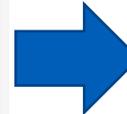
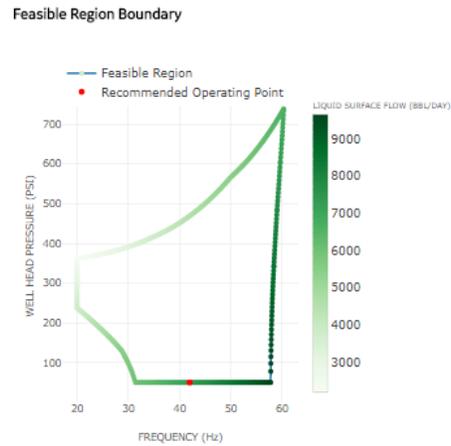
Individual well settings

Optimize Cluster

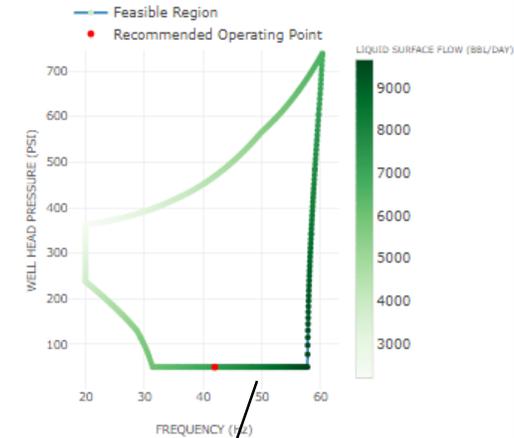
WELL CONSTRAINTS

← ma_9191 - Recommended Operating Point

Oil 4730BBL/DAY Water 2454 BBL/DAY Gas 2.088 MCFD Power 165 HP Frequency 42 Hz Well head Pressure 50PSI



Feasible Region Boundary



Well-level constraints

CONSTRAINTS RUN

Oil Production (bbl/day)

1 449 4 540 6 352 4540

Water Production (bbl/day)

752 2 191 3 296 2191

Power Consumption (HP)

16 306 450 306

Frequency (HZ)

20 47 60 47

Multi-Well Optimization

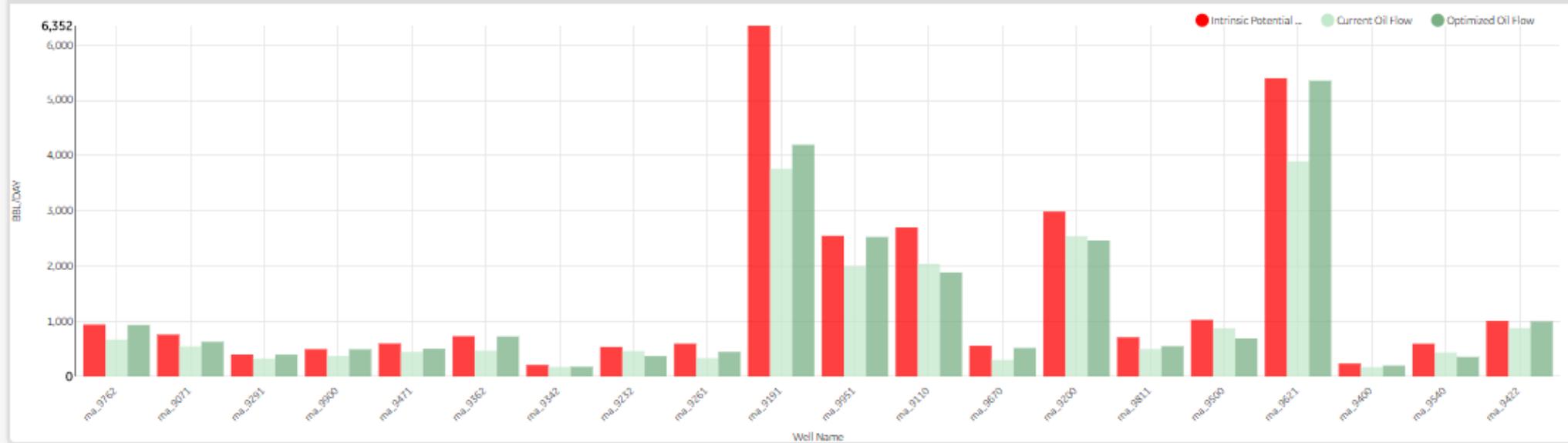
Recalculated optimum

Optimize Cluster

CLUSTER CONSTRAINTS

	OIL BBL/DAY	WATER BBL/DAY	GAS MCFD
ma_9762	931 665	637 455	0.222 0.207
ma_9071	627 542	1652 1428	0.164 0.142
ma_9291	394 323	497 408	0.064 0.062
ma_9900	491 371	303 229	0.033 0.025
ma_9471	502 444	1171 1034	0.176 0.155
ma_9362	722 465	732 471	0.156 0.124
ma_9342	176 171	813 790	0.058 0.057
ma_9232	369 460	2153 2688	0.074 0.092
ma_9261	444 330	3949 2930	0.032 0.024
ma_9191	4195 3761	2177 1952	1.966 1.848

OPTIMIZED FLOW OF OIL



Conclusion

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